

Liz Muller's Bio

Liz Muller is the principal of **liz muller & partners**. She and her team help organizations leverage successful models to create a global solution to build a more responsible and sustainable industry.

Liz Muller has over 25 years of compliance program development, auditing and responsible supply chain strategy experience. **liz muller & partners** helps companies and industries develop sourcing strategies and protocols, implement audit programs, train auditors, supply chain actors and brand sourcing teams.

As Gap Inc.'s Sr. Environmental Manager for over nine years, Liz developed and was the primary authority on all aspects of the company's environmental strategy and programs. On behalf of Gap Inc., Liz was the first chairperson of the Better Cotton Initiative (BCI)—a multi-stakeholder initiative with the goal of improving social, environmental, and economic conditions in cotton cultivation worldwide. Her vision and passion to promote sustainable and equitable conditions for cotton farmers in a manner that could be supported by the cotton industry at large, led to her being recognized as the force behind BCI becoming a widely supported initiative.

Today, much of Liz's work centers on developing due diligence management systems by applying the principles of the Organization for Economic Co-Operation and Development's (OECD's) risk-based due diligence framework that has become the norm for due diligence best practices:

- **liz muller & partners** was one of three original global audit firms that conducted audits of smelters under the Responsible Minerals Initiative (RMI). Liz continues to support RMI by assisting smelters come into conformance with RMI's revised standard and as a member of its RMI's Standards Advisory Committee. In fact, her dedication to global solutions resulted in an unexpected recognition from the Conflict-free Smelter Initiative for her team's *"valuable contributions to the Conflict-Free Sourcing Initiative and Conflict-Free Smelter Program during five years of committed service from 2011-2016. Distinguishing Liz Muller for her dedication to auditing excellence in supply chain assurance, which has advanced responsible 3TG sourcing globally."*
- **liz muller & partners** conducted one of the first due diligence assessments of a cobalt refiner.
- Liz supported the OECD conduct an alignment assessment of the Sustainable Apparel Coalition's Brand and Retail Module and accompanying How to Higg Guide with OECD's [Due Diligence Guidance for Responsible Supply Chains in the Garment and Footwear Sector](#) (OECD Due Diligence Guidance).
- Most recently, Liz assisted the Responsible Sourcing Network develop the YESS: Yarn Ethically & Sustainably Sourced Standard and implement a program to train yarn spinners on how to conduct due diligence and avoid sourcing cotton produced with forced labor. The YESS Standard is intended to align with the OECD Due Diligence Guidance.

liz muller & partners has also evaluated market drivers in agriculture supply chains for clients such as Oxfam, International Finance Corporation, and the International Labor Organization. Liz has researched the fisheries supply chain to determine the root causes of, and challenges to combating Illegal, Unreported, and Unregulated (IUU) fishing, human trafficking, and forced labor throughout the seafood industry.